Lord-Lieutenant for Angus: 8 August 2019

The Queen is pleased to appoint Mrs Patricia Ann Sawers as Her Majesty's Lord-Lieutenant for Angus to succeed Mrs Georgiana Osborne, CVO who is due to retire on 24th August 2019.

Mrs Sawers was born in Carnoustie and raised on a local farm. She was educated at the High School of Dundee and Robert Gordons College Aberdeen.

Primarily her career was in Information Technology where she was project manager with Scottish Hydro Electric for fifteen years and a programme manager with Scottish Water for a decade. In 2014, she left full term employment to concentrate her energies on the role of Chair of Carnoustie Golf Links (CGL).

She joined CGL in November 2010, became Vice Chair in 2012 and the first female Chair in 2014. She helped to establish CGL as a Charitable Trust setting out a vision for the organisation to become world leading. Since becoming a Charity in 2014, the organisation has given £185,000 to 65 community groups and charities. It provides free junior golf to local schools and she was involved in the setup of Memories Golf, an organisation which helps comfort and support dementia sufferers.

Mrs Sawers has represented CGL on a number of business forums, including Tay Cities deal and local business groups. She was at the helm of the organisation while hosting a number of major golf events. During her tenure she has developed the participate in golf programme', aimed at introducing women and families into golf.

Her most recent achievement was the hosting of The 147 th Open Championship, a worldwide sporting event viewed by a television audience of 600 million, bringing in an estimated £21 million to the local economy. In November 2018, she received the special recognition award for services to golf tourism.

Mrs Sawers is married to David, they have three sons and six grandchildren. Her date of birth is 2nd February 1958 and she is aged 61.

The Challenge of Regulation in an Age of Advanced Automation

The fatal crash in March 2019 of the Ethiopian Airways Boeing 737 Max 8 aircraft with the loss of all persons on board, which followed the crash of a

similar aircraft type belonging to Lion Air in Indonesia in October 2018, has once again raised the question of automation in aviation. This is not new; arguably it has been a recurring issue throughout the history of powered flight. However, the pilot / computer interface has entered a new era and the most recent digital technology has created a different degree of complexity; on in which operators face the challenge of understanding the autonomous safety systems that transcend the traditional levels of automation. It is a challenge for manufacturers, maintainers and pilots and, as highlighted in the two B737 Max accidents, it is becoming particularly acute for Regulators. How much does, and can, a Regulator understand such advanced systems and therefore what level of assurance can be provided?

Glass cockpits and flight management systems have been around for many years. However, they have evolved from merely presenting analogue information in a 'clean' and easily assimilated way, to processing such information — manipulating it and relaying instructions directly to the aircraft control surfaces and engines. Pilots and technicians are no longer being asked if they wish to effect a change but increasingly being told. According to the US Airline Pilots Association, one of the most common phrases heard on a modern flight deck is "what is it doing now?"

This development is becoming increasingly common in all modern aircraft, be it the B737 Max, the A400M or the F-35 Lightning, but to understand the evolution of automation we need to go back to first principles. The main role of a pilot is to manoeuvre the aircraft from A to B safely, efficiently and effectively. There are four component tasks for pilots to perform:

1. to operate, manage and monitor the engines and control systems;
2. to avoid inadvertent encounters with other aircraft, unfriendly terrain or objects on the ground;
3. to navigate efficiently to the destination / objective;
4. to communicate with operators (the airline company in civil aviation and the supported formation in military aviation) and air traffic control;

Manual flying, especially on long sorties or in high workload / high threat environments, is a fatigue inducing activity, therefore, automation was introduced as a tool to help the pilot fulfil their role and generate additional capacity. Early forms of automation such autopilots and auto-throttles, made it much easier to fly smoothly, efficiently and with precision. This did not alter the pilot's role in securing the aircraft's safe journey but, in recent years, the tasks required of a pilot have changed considerably. With advanced technology it is possible to completely automate the aeroplane and to have a pilotless aircraft. This has not happened in civil aviation, primarily because of socio-political reasons; passengers do not (yet) regard it as acceptable to place their lives entirely in the hands of an autonomous or remotely controlled machine. Up to this point, there has always been an acceptance of the requirement for a human to be physically present in the cockpit, at the pilot / computer interface, critically with the ability to manually override the automation system. However, as the B737 accidents have highlighted, automation is now so fundamental to the operation of an aircraft that even a human in the cockpit cannot always override the automated system.

Automation has evolved through three stages:

- control automation; which assists the pilot in control tasks or substitutes the pilot's manual manipulation with the automatics

- information automation; namely the display and avionics that are devoted to navigation and environmental surveillance and to the digital communications

- management automation; which includes all those things that aid the pilot in the management of the mission. Management automation guides the airplane, performs the necessary flight functions and furnishes the pilot with information concerning both the state of the airplane and of progress toward the sortie's goal

Cockpit automation has had many positive effects on flight safety; it has increased technical safety and effectiveness and decreased costs. However, it can also have some negative effects. In a high automation aircraft, after long hours in the cockpit, it becomes possible for the pilots to lose situational awareness due to hyper-vigilance; a narrow focus on the mission management systems. Computers and decision support systems were put into the cockpit to decrease human errors, but users can perceive these systems as wiser and superior. Pilots in need of rapid decision-making can place undue trust on automation without considering all the data. This is known as automation bias.

It is also possible to categorize errors by their source. An automation error can occur due to a failure of the system or a function. Improper and incorrect programming of the system done by the user, or a false input to the system, can cause automation error. Other causes of errors may be inadequate training and unsuitable operating procedures. Significantly, errors made at the stages of designing and programming of software systems can cause automation errors.

The Boeing philosophy is that automation is there to assist and not replace the pilot; the pilot is the final authority in flight operations. New technology should be used only when the outcome is clear and where the outcome provides efficiency advantage and has no adverse effect on the human-machine interface. It will be interesting to see whether the reports into the B737 Max accidents indicate that this philosophy was adhered to by Boeing, even in an aircraft which, due to its a design age, is still mostly flown by conventional means.

It is important to remember that this type of incident is not new. It was evident 25 years ago when an Airbus A310 (operated by Aeroflot) crashed into a mountain range in Kemerovo Oblast, Russia in 1994, killing all on board. The human factors contribution to the accident was the error made by the captain in letting his children sit on the flight deck during flight. However, it was the pre-programmed actions of the automated systems and the

pilot's misunderstanding of what the systems were trying to do, that were the causes of the accident. One of the children applied enough force to the control column for 30 seconds to contradict the autopilot input. This caused the flight computer to switch the plane's ailerons to manual control while maintaining control over the other flight systems. A 'silent' indicator light came on to alert the pilots to this partial disengagement. The autopilot, which no longer controlled the ailerons, used its other controls to compensate, pitching the nose up and increasing thrust; as a result, the plane began to stall. The autopilot, unable to cope, disengaged completely. A second, larger indicator light came on to alert the pilots to the complete disengagement and this time they did notice it. At the same time, the autopilot's display screen went blank. To initiate a recovery from the stall, an automatic system lowered the nose and put the plane into a nosedive. Despite the struggles of both pilots to save the aircraft, it crashed. It was concluded later that if they had just let go of the control column and re-engaged the autopilot, it would have automatically taken action to prevent the stall, thus avoiding the accident. The pilots, who had previously flown Russian designed planes that had audible warning signals, apparently failed to notice the initial warning, but it was the difficulty in understanding the automated actions programmed into the system and how to respond correctly that was considered their single largest challenge.

The proliferation of control modes in the newest systems (especially when the aircrew are monitoring the performance of the management automation system) is a particular cause for concern. To improve stimulation some pilots have wanted to remove part of the automation and utilise the remaining features but are unable to do so because 'all or nothing' is the only option. This is likely to be a computer programming issue because programmers cannot know every intricacy of aircraft operation in the real world. In the 'all' scenario, this issue is amplified by over-reliance upon automation by the pilot. It is also reflected in the pilot's reliance on the system to automatically make the correct response during abnormal operations.

Human Factor experts report that highly skilled personnel do not always do a good job of monitoring indications for events that have a very low probability of occurring. Those who maximise the use of technologically possible automation often miss this critical point. Automated systems are fallible and pilots are the last line of defence capable of controlling, or in some cases preventing, a system failure. Pilots must be able to monitor the system effectively and understand how the system is planning to accomplish its task — an automated system can only be monitored effectively if it is predictable. Pilots must be trained for the normal operation of each automated unit as well as its behaviour during any failure modes, so they can make manual corrections or stop the automation failure going further. Therefore, the performance of the computers and the human operators must be monitored by each other. For example, the computers should be able to send warning signals when a human operator has made an error and, at the same time, when the automation is making incorrect decisions humans need to understand and be aware of it. Simplifying the system will allow for unintentional errors to be detected and the appropriate action be taken to correct the error, but we may have reached the point where automation is so

advanced that the pilot may no longer be able to take full responsibility for all aspects of flight safety.

According to Clint Balog, a former test pilot who researches human performance, cognition and error at Embry-Riddle Aeronautical University, the industry is aware and has been for decades, that the introduction of automation is a double-edged sword. He acknowledges that it has had tremendous benefits to aviation safety but there are also potential downsides; as the technology gets ever more complex it is possible that we are reaching the point where all the realisable benefits have been achieved and are entering an era when that very same technology is creating risk rather than reducing it.

The preliminary report from Indonesian investigators indicates that the Lion Air B737 Max 8 crashed because a faulty sensor erroneously reported that the aircraft was stalling. The false report triggered the automated system known as Manoeuvring Characteristics Augmentation System (MCAS). This system tried to point the aircraft's nose down so that it could gain enough speed to fly safely. A warning light that would have alerted the crew to this faulty sensor before take-off wasn't part of the optional package of equipment on Lion Air's B737 Max 8 aircraft. So not only are the technical complexities increasing, the side of the equation where the aircraft provides an alert to the pilot was not regarded as being a 'core' safety function. This is a very disconcerting trend.

According to Balog, there are two intractable problems in existing aviation technology: "automation transparency" and "automation complacency." With automation transparency, airlines and manufacturers struggle to properly educate pilots and engineers on the latest automated systems. This problem gets worse as the technology gets more advanced. When they eventually catch up, engineers tend to accept self-diagnosis of automated systems and pilots are found to overuse automated systems, leading to complacency and a degradation of manual flying skills. As the F-35 Lightning Force Commander recently observed,

> as a pilot you sit there with an 'iPad' in front of you, that is how you access the aircraft's capabilities.

But how much understanding is there of the app behind the display screen?

Human Factors remains the largest cause of aviation accidents, but ordinarily such factors are limited to one individual affecting the safety of one aircraft. The risk is largely contained to a single flight. There is now an added dimension, in the latest airliners and 5th generation combat aircraft, one software error can be uploaded to the entire fleet of aircraft in an instant.

The challenge for the Regulator is twofold: to understand the technical complexity of the latest automated systems; and then to assure that the aircraft is both safe to operate in all flight profiles and can be operated

safely. Embedding Regulators with designers and manufacturers, as with the case of the Federal Aviation Authority (FAA) and Boeing, may be one option, but it runs the risk that the Regulator becomes too close and loses objectivity. At the same time, remaining largely remote from industry means that there might just be too much of a gap in technological understanding. There are no easy answers; rather there is significant scope for new thinking.

Acknowledgements:

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2. Diyar Akay, Ergün Eraslan and Cengiz Yoldaş (2007). The Impact of Automation and FMS in Flight Safety: Results of a Survey and an Experimental Study.
3. Andrew J. Hawkins (Mar 19). Automation is a Double Edge Sword. The Verge.com

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[Foreign Secretary to sign landmark agreement to boost economic growth in UK and Mexico](#)

The Foreign Secretary will today launch a new partnership with Mexico aimed at boosting sustainable and inclusive economic growth both here in the United Kingdom and in Mexico.

The landmark Partnership Agreement, to be signed during the Foreign Secretary's first official visit to Mexico City, is the most wide-ranging agreement ever concluded between the UK and Mexican Governments.

Alongside greater political co-operation including on global challenges such as climate change, the partnership promotes greater investment and trade in the sectors of advanced manufacturing, energy, financial services, health, education and green finance and technology.

It also supports the UK's ambition to be at the forefront of the industries of the future, with stronger co-operation on three of the four global trends set out in the Government's Industrial Strategy, namely artificial intelligence and data; clean growth and future of mobility.

The new initiative will be backed up with £60 million over the next four years from the Government's Prosperity Fund. This will be used to help Mexico tackle poverty and inequality, strengthen its business environment and open up markets which in turn will create opportunities for UK businesses, estimated to be worth over £450 million by 2026.

Speaking ahead of his visit, the Foreign Secretary said:

> The new partnership that we're launching today is an important part
> of our Global Britain strategy. The UK is excited to be working
> with our Mexican friends to develop a win-win relationship. There
> are huge opportunities to boost two-way trade, create jobs, tackle
> poverty and inequality, and address key Mexican priorities such as
> strengthening transparency and reducing corruption.

The Partnership Agreement underlines a shared commitment to promote and
protect human rights, rule of law and gender equality and sets out an
ambition to work together in defence of free trade and in respect of an
international rules-based system.

Mexico is the final leg of the Foreign Secretary's three day tour to North
America during which he has also visited Canada and the United States of
America and marks the end of his first fortnight in office in which he has
met face to face with 23 foreign ministers.

Japanese comedian's top tips for fans travelling to the Rugby World Cup

Award-winning UK-based Japanese comedian Yuriko Kotani has teamed up with the
Foreign & Commonwealth Office to produce some special advice for fans
travelling to the Rugby World Cup in Japan this autumn.

Yuriko's humorous tips are designed to help the 50,000 or more British fans
expected to attend the tournament to support Wales, Scotland, England and
Ireland to avoid pitfalls.

In a series of short videos the comedian uses her knowledge of both cultures
to provide answers to some vital questions like: 'do people sing and dance in
public in Japan?'; 'can I use my credit card?'; and should rugby fans 'hug,
bow or shake hands?'.

Here are Yuriko's six top tips to help British rugby fans stay out of trouble
in Japan:

1. Japanese people are very friendly and welcoming but can be reserved.
   Loud, boisterous behaviour in public is not the norm, and is likely to
   cause alarm or offence
2. Japan is a cash society, so ensure you carry plenty with you when out
   and about at tournament
3. Tattoos have an historical association with organised crime in Japan.

Visitors with a tattoo may be refused entry to hot springs, gyms or swimming pools

4. The use or possession of some common prescription and over-the-counter medicines are banned under Japan's strictly enforced anti-stimulant drugs law. Check with your local Japanese Embassy or Consulate before you travel.
5. There is a zero tolerance policy towards all drugs in Japan. Penalties for possession, use or trafficking of illegal drugs can result in long jail sentences and heavy fines.
6. Bowing is the common way for Japanese people to greet each other and show respect. Public displays of affection are not common, and are better avoided

Fans can find all our advice and guidance on the [Foreign Office Rugby World Cup Travel Advice page](#).

Travelling supporters can also [sign-up for email alerts](#) which will mean they receive essential updates straight into their inbox.

Yuriko Kotani, stand-up comedian, said:

I've been living in the UK for a while now and see the similarities as well as differences between Japan and the UK. I'm really excited to be part of this project.

I thought about what would be helpful to know before going to Japan especially for many of whom might never have been to Japan before, and I did my best to make the messages as fun as possible.

I hope that they are useful and everyone has a fantastic time at the Rugby World Cup in Japan!

Julia Longbottom, Director for Consular Services, Foreign & Commonwealth Office, said:

The Rugby World Cup in Japan provides an amazing opportunity for fans from England, Ireland, Scotland and Wales to explore Japan and experience a new culture.

Along with the basics of taking out travel insurance and looking after your passport, we know that doing some research into the culture of your travel destination can make all the difference when it comes to staying out of trouble.

In the last year, our consular teams around the world have helped over 20,000 British people from all four of the Home Nations when things have gone badly wrong.

We want all of our proud Welsh, Scottish, English and Irish supporters to have a safe trip, and to know that we will have teams

on the ground at each Home Nation game to help anyone in
difficulty.

British Ambassador to Japan, Paul Madden CMG, added:

> As the British Ambassador I am privileged to have four teams to
> support; England, Scotland, Wales and together with the Irish
> Ambassador, Ireland, and I look forward to welcoming all Home
> Nation fans to Japan.

> I know that the Rugby World Cup will be a huge success and the
> travelling fans will enjoy the fantastic Japanese hospitality.

> We want to draw rugby fans' attention to some of the differences in
> local laws and customs to ensure their trip is enjoyable and
> without incident. I'm really grateful to Yuriko Kotani, the
> comedian, for helping to get these messages across.

Further information

The videos and other travel advice about the Rugby World Cup can be found on
the following channels:

[Comments by the Foreign Secretary after meeting US Secretary of State Pompeo on 7 August 2019](#)

Following the meeting with US Secretary of State Mike Pompeo, Foreign
Secretary Dominic Raab said:

> Thank you Secretary of State Pompeo for your hospitality and your
> welcome.

> I'm personally honoured and delighted to be out here in Washington
> for my first official visit to the Administration, so soon after my
> appointment.

> When we look at the historical perspective that you have sketched

out, the way we see it is that for the last seven decades the alliance between the UK and the United States, from trade to security cooperation, has helped shape the world for the better.

On defence, security and intelligence our countries trust each other more deeply. We work together more closely than any others. We in the UK really prize that relationship. We value it enormously and we really appreciate, both from the Administration but also from the personal remarks you and the President made, that the friendship that we have between the UK and the US is something that we prize and we look forward to nurturing in the weeks, months and years ahead.

As you mentioned, we had this Brexit issue preoccupying us in the UK. This Government, this Cabinet, is absolutely resolved, determined, to leave the EU at the end of October.

We will stay good friends, good neighbours, with our European partners. But we are at the same time determined to seize the global opportunities beyond Europe for the United Kingdom.

Of course, America is our single largest bilateral trading partner. President Trump has made clear again that he wants an ambitious free trade agreement with the UK. So I hope we can make that happen as soon as possible after we leave the EU on the 31st of October.

In our meeting today, Mike [Pompeo] and I discussed a whole range of international issues. He's mentioned Brexit and trade, security issues from Afghanistan and Syria and the Strait of Hormuz. We talked about a range of other issues. And I look forward to working with you, Mike, on all of that range of issues. And you're absolutely right to say we are going to put a lot of hard work in on both sides to make further progress.

Thank you once again for your very warm welcome. I really appreciate it.

And I'm confident that we can take the UK-US relationship from strength to strength.

Further information