

[Press release: Planned roadworks in and around the M25: weekly summary for Monday 6 February to Sunday 12 February 2017](#)

The following summary of planned new and ongoing road improvements over the coming week is correct as of 03 February 2017 but could be subject to change due to weather conditions or unforeseen circumstances. All our improvement work is carried out with the aim of causing as little disruption as possible.

M3 junctions 2 (M25) to 4a Farnborough, Hampshire: smart motorway improvement

Work to reduce congestion and improve journey times continues this week with narrow lanes a 50mph speed limit in place on both carriageways between junctions 2 and 4a, with a free recovery service operating 24 hours a day. The northbound carriageway between junctions 3 and 2 will be closed overnight, between 8pm and 5.30am, from Monday 6 February for 5 nights. Work on Saturday morning will finish at 7am. A clearly signed diversion will be in place via the A322 and A30, M25 junction 13 and M25 junction 12.

The southbound carriageway between junctions 2 and 3 will be closed overnight, between 8pm and 5.30am, from Monday 6 February for 5 nights. Work on Saturday morning will finish at 7am. A clearly signed diversion will be in place via M25 junction 13, A30, A322 to M3 junction 3.

The carriageway in both directions between junctions 4 and 4a will be closed overnight, between 8pm and 5.30am, from Monday 6 February for 5 nights. Work on Saturday morning will finish at 7am. A clearly signed diversion will be in place via the A331, A30, and A327 to M3 junction 4a and vice versa.

M3 junction 2 (M25), Surrey: smart motorway improvement

Work to improve journeys by carrying out smart motorway improvement continues this week. The dedicated link road from the M3 southbound to the M25 clockwise will be closed overnight, between 8pm and 5.30am, from Tuesday 7 February for 4 nights. Work on Saturday morning will finish at 7am. A clearly signed diversion will be in place via the M25 anti-clockwise to junction 11 and return.

M25 junction 14 Stanwell Moor, Surrey: vegetation

maintenance

Work to maintain safety by carrying out vegetation maintenance will start this week. The clockwise exit and entry slip roads will be closed overnight, between 10pm and 5am, from Monday 6 February for 4 nights. A clearly signed diversion will be in place for the exit slip road via M25 junction 15, M4 eastbound to junction 4 and return. A clearly signed diversion will be in place for the entry slip road via junction 13 and return.

M25 Heathrow Terminal 5, Greater London: vegetation maintenance

Work to maintain safety by carrying out vegetation maintenance will start this week. The dedicated link road from Heathrow Airport Terminal 5 to the M25 clockwise will be closed overnight, between 10pm and 5am, from Monday 6 February for 4 nights. A clearly signed diversion will be in place via M25 junction 13 and return.

M25 junction 15 (M4), Greater London: drainage survey

Work to maintain safety by carrying out drainage surveys will start this week. The dedicated link road from the M25 clockwise to the M4 westbound will be closed overnight, between 10pm and 5am, from Tuesday 7 February for 4 nights. A clearly signed diversion will be in place via the M4 eastbound to junction 4 and return.

M25 junction 19 (A41), Hertfordshire: drainage repair

Work to maintain safety by carrying out drainage repairs continues this week. The clockwise exit slip road will be closed overnight, between 10pm and 5.30am, from Monday 6 February for 5 nights. Work on Friday will start at 11pm. A clearly signed diversion will be in place via junction 20 and the A41.

M25 junction 22 London Colney, Hertfordshire: electrical repair

Work to maintain safety by carrying out electrical repairs continues this week. The clockwise exit slip road will be closed overnight, between 10pm and 5am, on Tuesday 7 February. A clearly signed diversion will be in place via junction 23 and return.

M25 junction 25 Enfield, Greater London: electrical

repair

Work to maintain safety by carrying out electrical repairs will start this week. The clockwise entry slip road will be closed overnight, between 10pm and 5am, on Thursday 9 January. A clearly signed diversion will be in place via junction 24 and return.

M25 junction 30 Thurrock, Essex: resurfacing

Work to improve journeys by carrying out resurfacing continues this week. The clockwise exit slip road will be closed overnight, between 10pm and 5.30am, from Monday 6 February for 5 nights. Work on Friday will start at 11pm. A clearly signed diversion will be in place for the A13 eastbound via the newly constructed dedicated link road from the M25 clockwise to the A13 eastbound.

A clearly signed diversion will be in place for the A13 westbound via the newly constructed dedicated link road from the M25 clockwise to the A13 eastbound, to the A126 and return.

The anti-clockwise exit slip road will be closed overnight, between 10pm and 5.30am, from Monday 6 February for 5 nights. Work on Friday will start at 11pm. A clearly signed pre-diversion will be in place for the A13 via M25 junction 31 and the A1306 to the Wennington Interchange.

M25 junctions 31 Lakeside to 30 Thurrock, Essex: major improvement

Work to improve journeys by carrying out resurfacing continues this week. The northbound link road between junctions 31 and will be closed overnight, between 10pm and 5.30am, from Monday 6 February for 5 nights. Work on Friday will start at 11pm. A clearly signed diversion will be in place for the M25 anti-clockwise will be in place via the junction 31 roundabout, A1306, A13 eastbound and the newly constructed dedicated link road from the A13 eastbound to the M25 anti-clockwise. A clearly signed diversion will be in place for the A13 via M25 junction 31, A1306 and the A13.

M25 junction 12 (M3), Surrey: smart motorway improvement

Work to improve journeys by carrying out smart motorway improvement continues this week. The dedicated link roads from the M25 clockwise to the M3 in both directions will be closed overnight, between 8pm and 5.30am, on Monday 6 February. A clearly signed diversion will be in place for the M3 southbound via junction 13, A30 and the A322 to M3 junction 3. A clearly signed diversion will be in place for the M3 northbound via M25 junction 13 and return.

The dedicated link road from the M25 in both directions to the M3 southbound will be closed overnight, between 8pm and 5.30am, from Monday 6 February for

5 nights. Work on Saturday morning will finish at 7am. A clearly signed diversion from the M25 clockwise will be in place via M25 junction 13, A30 and the A322 to M3 junction 3. A clearly signed pre-diversion from the M25 anti-clockwise will be in place via junction 13, A30 and the A322 to M3 junction 3.

M40 junction 1a (M25), Buckinghamshire: resurfacing

Work to improve journeys by carrying out resurfacing will start this week. The dedicated link road from the M40 eastbound to the M25 in both directions will be closed overnight, between 10pm and 5am, on Tuesday 7 February. A clearly signed diversion will be in place via M40 junction 1 and return.

A1(M) junctions 4 Hatfield North and 2 Welham Green, Hertfordshire: tunnel maintenance

Work to maintain safety by carrying out maintenance in the Hatfield Tunnel will start this week. The A1(M) southbound between junctions 4 and 2 will be closed overnight, between 10pm and 5am, on Wednesday 8 February and on Friday 10 February. A clearly signed diversion will be in place via the A1001.

A1(M) junctions 3 Hatfield South and 4 Hatfield North, Hertfordshire: tunnel maintenance

Work to maintain safety by carrying out maintenance in the Hatfield Tunnel will start this week. The A1(M) northbound between junctions 3 and 4 will be closed overnight, between 10pm and 5am, on Thursday 9 February and Saturday 11 February. A clearly signed diversion will be in place via the A1001.

A1(M) junction 6 Welwyn, Hertfordshire: resurfacing

Work to improve journeys by carrying out resurfacing will start this week. The northbound exit slip road will be closed overnight, between 11pm and 5am, on Friday 10 February. A clearly signed diversion will be in place via junction 7 and return.

A2 Dartford Heath, Kent: electrical repair

Work to maintain safety by carrying out electrical repairs continues this week. The eastbound entry slip road will be closed overnight, between 10pm and 5am, on Monday 6 February. A clearly signed diversion will be in place via the Black Prince interchange and return.

A13 (M25), Essex: resurfacing

Work to improve journeys by carrying out resurfacing will start this week. The A13 westbound exit slip road will be closed overnight, between 10pm and 5.30am, from Monday 6 February for 5 nights. Work on Friday will start at 11pm. A clearly signed diversion will be in place for the M25 clockwise via

the A13 westbound, A1306 and M25 junction 31 roundabout. A clearly signed diversion will be in place for the M25 anticlockwise via the A13 westbound to the A1306 and return on the A13 eastbound and the newly constructed dedicated link road from the A13 eastbound to the M25 anti-clockwise.

The A13 eastbound exit slip will be closed overnight, between 10pm and 5.30am, from Monday 6 February for 5 nights. Work on Friday will start at 11pm. A clearly signed diversion will be in place for the M25 anti-clockwise via the newly constructed dedicated link road from the A13 eastbound to the M25 anti-clockwise. A clearly signed diversion for the M25 clockwise will be in place via the newly constructed dedicated link road from the A13 eastbound to the M25 anti-clockwise, M25 junction 29 and return.

A21 Chipstead, Kent: electrical installation

Work to improve safety by carrying out electrical installation will start this week. The dedicated link road from the A21 northbound to the M25 clockwise at junction 5 will be closed overnight, between 10pm and 5.30am, from Wednesday 8 February for 5 consecutive nights. A clearly signed diversion will be in place via M25 junction 4 and return.

A282 (M25) Dartford – Thurrock Crossing: maintenance

Work to improve journeys at the Dartford Crossing continues this week. The following closures will be in place with fully signed diversions in place during the northbound east tunnel closures for oversized vehicles:

- Monday 6 February (9pm to 5.30am) northbound west tunnel
- Tuesday 7 February (9pm to 5.30am) northbound west tunnel
- Wednesday 8 February (9pm to 5.30am) northbound west tunnel
- Thursday 9 February (9pm to 5.30am) northbound west tunnel
- Friday 10 February (9pm to 5.30am) northbound east tunnel
- Saturday 11 February (9pm to 5.30am) northbound west tunnel
- Sunday 12 February (9pm to 5.30am) northbound west tunnel A282 junction 1a Swanscombe, Kent: tunnel maintenance

Work to maintain safety by carrying out tunnel maintenance continues this week. The northbound entry slip road will be closed overnight, between 9pm and 5.30am from Monday 6 February for 7 consecutive nights. A clearly signed diversion will be in place via the A282 southbound to junction 1b and return.

General enquiries

Members of the public should contact the Highways England customer contact centre on 0300 123 5000.

Media enquiries

Journalists should contact the Highways England press office on 0844 693 1448 and use the menu to speak to the most appropriate press officer.

[Holyrood report highlights the importance of Scotland's trade with rest of UK](#)

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- Holyrood report highlights the importance of Scotland's trade with rest of UK

3 Feb 2017



A prominent Holyrood Committee has today published a report highlighting the importance of Scotland's domestic trade with the rest of the UK.

The Scottish Parliament's Economy, Jobs and Fair Work Committee, which has cross party representation, has today issued its report entitled: 'The Economic Impact of Leaving the European Union'.

The committee has taken evidence on many issues including possible impacts and opportunities for Scotland's exporters arising from the UK's vote to leave the European Union.

Expert evidence given to the Committee has stressed the importance of Scotland maintaining unfettered access to the rest of the UK market, and also more needs to be done to support and encourage Scottish businesses to export to the EU and beyond'.

This comes only a week after Scottish Government export statistics confirmed that trade with the rest of the UK is four times more important to Scotland than trade with the rest of the EU.

Scottish Conservative shadow secretary for the economy, Dean Lockhart said:

''This report is a welcome addition to the debate on the EU and Scotland's trading relationships.

''The committee heard from several expert witnesses who stressed the importance of Scotland retaining a free trading relationship with the rest of the UK, as it is over four times more important than our trade with the rest of the EU.

''This report also highlights the need to better equip our companies to deal in foreign markets, especially with significant opportunities to expand our trade in China and India.

“As the report itself concludes: it is clear from evidence received that more needs to be done to support and encourage Scottish businesses to export to the EU and beyond.

“It is now up to this SNP Government to work together with the UK Government in the upcoming negotiations to make sure that we get the best possible deal for Scotland and the UK.”

The report can be accessed here:

http://www.parliament.scot/S5_EconomyJobsFairWork/Reports/EJFWS052017R02.pdf

Professor R. Bradley MacKay, Chair in Strategic Management, University of St Andrews Management School provided evidence that:

“For the foreseeable future, the UK will be Scotland’s most important trading relationship and trading partner. Anything that comes between that will have a challenging impact on the Scottish economy. If we combine that with potentially being out of the EU, too, it is not a scenario worth thinking about—to be frank with you.

“Scotland’s number 1 priority must always be to keep that trade relationship with the rest of the UK open and fluid”.

Neil Francis, International Operations Director, Scottish Development International commented:

“Why would we try to make it more difficult to trade with our largest trading partner or reduce the amount of trade that we do with the rest of the UK? Whatever circumstances play out, it will be paramount that we protect free trade or the open market with the rest of the UK.”

[Speech: First Sea Lord speech on the Royal Navy in 2017](#)

After 23 years as a member, 2 on the Committee and nearly 6 on the Navy Board, it’s a pleasure to attend Founders Day as First Sea Lord and to share a few insights with you as I approach my first anniversary in the job.

Over the past year, I’ve had the privilege to represent the Royal Navy extensively at home and abroad.

Last spring, the nation paused to remember the centenary of the Battle of Jutland. I met many descendants, including the family of Jack Cornwell VC, at the unveiling of his memorial in Leyton. His great, great, nephew, AB Alex

Saridis, is now serving in HMS Iron Duke, proof that our career managers have a sense of history.

Later, I was in Liverpool for the 75th Anniversary of the Arctic Convoys, where I met some remarkable veterans of “the worst journey in the world.” I also had the honour of presenting the Lord Mayor of Liverpool with her late father’s Arctic Star.

In both cases I was reminded of how deep the British public’s affection for the Royal Navy runs.

Then, towards the end of the year, I was in Auckland for the 75th Anniversary of the Royal New Zealand Navy. Even though that nation has successfully forged its own distinct place in the world, the familial bonds between our two navies are no less strong.

But, without doubt, the best thing about the past year has been hearing about the accomplishments of our sailors and marines.

One that sticks in the mind was the father of new-born twins who, in spite of the sleepless nights, had been inspirational in leading his department to design and train force protection teams for HMS Queen Elizabeth.

Another was a marine engineering submariner who worked in excess of 100 hours a week to bring a 30-year old Trafalgar-class nuclear submarine out of maintenance and ready for sea ahead of schedule.

Then there was the young Leading Medical Assistant from HMS Enterprise who led the triage process for hundreds of rescued migrants, dealing with pregnancies, gunshot wounds and everything in between.

That particular mission is ongoing. HMS Echo was the only ship from the EU’s Operation Sophia on duty over Christmas, in which time she pulled another 500 men, women and children from the Mediterranean.

We can be very proud of the compassion and professionalism of our sailors and marines in responding to what is possibly the largest humanitarian in our lifetimes.

But if you worry that our fighting instincts are in some way being softened, I would simply point you to the Gulf, where Commander Amphibious Task Group, Commodore Andrew Burns, and his staff are leading CTF-50, which plans and conducts coalition strike operations in a region where the threat level has the potential to escalate quickly.

They are embarked in HMS Ocean, currently our largest warship – but the men and women of our smaller vessels are no less mindful of the seriousness of their responsibilities.

In the face of almost daily provocation, the young ship’s companies of the Gibraltar Squadron – led by Commanding Officers still in their twenties – are exhibiting judgement and restraint beyond their years and, in doing so, have revealed a bold and assertive style of ship handling in the very highest

traditions of the service.

I have every expectation that there is a future Nelson or Cunningham among them.

Everything I have seen and heard since I become First Sea Lord has reaffirmed my faith that our nation is blessed with the best sailors and marines of any navy, supported by the Royal Fleet Auxiliary and a Civil Service that remains the envy of the world.

Of course, you would expect me to say this, and this audience knows it anyway – many of you helped lay the foundations upon which today's Navy rests. But now, more than ever, we must ensure the nation understands how hard our men and women are working on its behalf.

Three Theatres

As for the operational context, I do not intend to dwell too heavily, because it should be plainly apparent from the newspapers, not least those images of the Admiral Kuznetsov belching out black smoke like a dreadnought of yesteryear as she steamed past our shores.

In the Atlantic, our commitment to NATO continues to grow. In Norway, the Royal Marines have been training the US Marine Corps in cold weather warfare. Underwater, the Deterrent edges ever closer to a half-century of unbroken patrol, while our attack submarines have been very busy indeed, in ways that many of you know well, and the rest will have to imagine.

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We've been leaning heavily on the Royal Fleet Auxiliary and on our survey ships and patrol vessels in this theatre, and they have stepped up to the plate in the most remarkable way.

HMS Mersey, for example, will shortly return from a 13 month deployment that began in the Caribbean and ended 38,000 miles later in the Aegean; an astonishing accomplishment for a vessel under 2000 tonnes and a ship's company of just 52.

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He's not wrong – but, in truth, the Gulf has been the Royal Navy's 'home from

home' for the past thirty-five years, and today, at any one time, we have a minimum of 7 ships and 1100 sailors and marines in the region, plus two naval helicopter detachments.

Royal Marines are a big part of our presence in the wider Middle East, with training teams visiting Kenya, Somaliland and Kuwait to name just a few examples.

I could say more about all three theatres – and our other duties– but, suffice to say, the world is getting less certain and less safe, and demands on the Royal Navy are growing.

Perspective

This brings me to the crux of what I want to say tonight, which is about our challenges and opportunities.

The word I keep coming back to is perspective – perspective on the kind of Navy we are today, and perspective on the kind of Navy we can be in the years ahead.

You will be familiar with much of the recent coverage of the Type 45 destroyers, which in many ways is emblematic of the challenges we face more widely.

This was the first new destroyer type in over thirty years. Almost every system on board was designed from scratch. In the end, the power and propulsion system fell short of what we hoped, but the air defence system turned out to exceed all expectations.

It's not ideal, but the money is now in place to put it right. Had the problem been the other way around, it would have been altogether more difficult to fix.

But the real truth about the Type 45 is to be found not in the pages of newspapers but at the sharp end of operations.

Last year, HMS Defender spent over 100 days protecting US and French carrier groups in the Middle East without losing a single day of tasking to machinery defects.

Meanwhile, following attacks on coalition vessels by Houthi rebels, HMS Daring was quietly deployed to the coast of Yemen.

Her ship's company spent 39 days in Defence Watches and over 97 hours at Action Stations as they accompanied 650,000 tonnes of coalition shipping through the Bab-el-Mandeb strait at the height of the threat.

This kind of mission – in this kind of environment – is precisely that for which the Type 45 was conceived.

Where it matters most, the Type 45 has proved itself to be one of the most capable air defence destroyers in the world, and the escort of choice for our

most important, and demanding, coalition partners.

We demand the best from our people and equipment and, in doing so, the challenges we face are those of a first rate Navy.

The same is true across the board.

The financial constraints we face are shared across the public sector, and the scrutiny, regulation and efficiency challenges by our partner navies.

Our most pressing manpower shortfalls are not unique to the Royal Navy either – many of the same issues apply to other technology-dependent organisations, and we are working with industry to bring forward the next generation of engineers to meet both our needs.

Yet despite these challenges, the Royal Navy retains a position of global leadership, as evidenced by the international success of FOST and BRNC, and our permanent leadership roles in NATO and the Middle East.

I was in Manila in the autumn to represent CDS at a US PACOM-sponsored conference of military leaders from the Indo-Asia-Pacific region. It was apparent that many of the most significant security issues in that part of the world are maritime in character, and our friends want to work with and learn from the Royal Navy – indeed, last year I signed a historic agreement for closer cooperation with the Japanese Navy.

So the Royal Navy still sets the international maritime standard and the demand is growing. This, more than anything else, is the measure of the kind of Navy we are.

Of course I recognise we have challenges. Much of my time is spent working with Ministers, the Head Office and my fellow Chiefs to put them right. But everything is relative, and my job is to lead the Navy to make the most of the resources we have – and the significant investment coming our way – in order to be the best Navy we can. I am grateful for the support, the leadership and the commitment of my top team and Navy Board colleagues here tonight.

There's a lot of difficult work involved, but our efforts now will shape the Navy – and the UK's place in the world – for decades to come.

So as we grip these challenges, it's critical that we don't sell ourselves short, or lose our long term focus.

Because the single most important factor in our success is belief: our people need to believe in the Navy's future in order to believe in their own future within the Service.

But we can't do it alone. The Navy Board and I need you – our friends and advocates – right behind us.

Opportunity

In drawing to a close, let me add a final, personal, perspective.

The 35th anniversary of the Falklands Conflict is now just a few weeks away.

As the senior serving veteran, I am looking forward to playing my part to ensure the contribution, and the sacrifice, of all those involved in that extraordinary endeavour is recognised.

Today, we rightly marvel at the audacity of our accomplishment in that campaign, so far from home.

Yet, as many of you well know, the early 1980s was far from a happy time for the Royal Navy in capability terms.

The submarine force was growing but everything else was either shrinking or, in the case of our amphibious capability, about to go altogether.

That included my own ship, HMS Fearless.

So if you'd told 21-year-old Acting Sub Lt Philip Jones that in 35 years' time he would be leading the Royal Navy as it renewed the nuclear deterrent, commissioned two 65,000 tonne strike carriers and fifth generation fighters, reopened a naval base East of Suez, with a construction programme for submarines and frigates stretching far into the future, I'm not sure he would've believed you...but he would probably have been quite pleased.

Yet those are the hard facts of where we are today.

And the impending arrival of the Queen Elizabeth-class carriers is just the beginning.

Last December, the Prime Minister stood on the deck of HMS Ocean and told the assembled audience that the Royal Navy was central to her vision for Britain to forge a new positive, confident role for our country on the global stage.

The Government has stated – repeatedly – its intention to increase the overall size of the Navy by the 2030s, and now the Type 31e programme is in train to do just that.

So, the vision for the Navy is clear; the equipment is on its way; and the possibilities are growing – what is required now is the sustained focus and effort to reach out and grasp the opportunity.

In short, I cannot remember a time when the Royal Navy has been more relevant to the UK's security challenges, or more important to our global ambitions.

I'm not alone – people are listening – and the real scandal would be if we allowed this precious opportunity to slip through our fingers.

So we mustn't be distracted from our course or dissuaded in our efforts.

We must be guided by the ambition that has been set for the Navy, and judged

by our achievements on operations.

I am convinced that if we do these things, and do them well, then we cannot fail.

Thank you.

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We've been leaning heavily on the Royal Fleet Auxiliary and on our survey ships and patrol vessels in this theatre, and they have stepped up to the plate in the most remarkable way.

HMS Mersey, for example, will shortly return from a 13 month deployment that began in the Caribbean and ended 38,000 miles later in the Aegean; an astonishing accomplishment for a vessel under 2000 tonnes and a ship's company of just 52.

I should also mention our reservists – rarely in the limelight – who have been serving on Border Force Cutters in the Aegean. If your memories of the RNR are of weekends team sweeping with the 10th MCM Squadron, that's ancient history now. They are serving right alongside their regular counterparts in almost everything we do.

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The financial constraints we face are shared across the public sector, and the scrutiny, regulation and efficiency challenges by our partner navies.

Our most pressing manpower shortfalls are not unique to the Royal Navy either – many of the same issues apply to other technology-dependent organisations, and we are working with industry to bring forward the next generation of engineers to meet both our needs.

Yet despite these challenges, the Royal Navy retains a position of global leadership, as evidenced by the international success of FOST and BRNC, and our permanent leadership roles in NATO and the Middle East.

I was in Manila in the autumn to represent CDS at a US PACOM-sponsored conference of military leaders from the Indo-Asia-Pacific region. It was apparent that many of the most significant security issues in that part of the world are maritime in character, and our friends want to work with and learn from the Royal Navy – indeed, last year I signed a historic agreement for closer cooperation with the Japanese Navy.

So the Royal Navy still sets the international maritime standard and the demand is growing. This, more than anything else, is the measure of the kind

of Navy we are.

Of course I recognise we have challenges. Much of my time is spent working with Ministers, the Head Office and my fellow Chiefs to put them right. But everything is relative, and my job is to lead the Navy to make the most of the resources we have – and the significant investment coming our way – in order to be the best Navy we can. I am grateful for the support, the leadership and the commitment of my top team and Navy Board colleagues here tonight.

There's a lot of difficult work involved, but our efforts now will shape the Navy – and the UK's place in the world – for decades to come.

So as we grip these challenges, it's critical that we don't sell ourselves short, or lose our long term focus.

Because the single most important factor in our success is belief: our people need to believe in the Navy's future in order to believe in their own future within the Service.

But we can't do it alone. The Navy Board and I need you – our friends and advocates – right behind us.

Opportunity

In drawing to a close, let me add a final, personal, perspective.

The 35th anniversary of the Falklands Conflict is now just a few weeks away.

As the senior serving veteran, I am looking forward to playing my part to ensure the contribution, and the sacrifice, of all those involved in that extraordinary endeavour is recognised.

Today, we rightly marvel at the audacity of our accomplishment in that campaign, so far from home.

Yet, as many of you well know, the early 1980s was far from a happy time for the Royal Navy in capability terms.

The submarine force was growing but everything else was either shrinking or, in the case of our amphibious capability, about to go altogether.

That included my own ship, HMS Fearless.

So if you'd told 21-year-old Acting Sub Lt Philip Jones that in 35 years' time he would be leading the Royal Navy as it renewed the nuclear deterrent, commissioned two 65,000 tonne strike carriers and fifth generation fighters, reopened a naval base East of Suez, with a construction programme for submarines and frigates stretching far into the future, I'm not sure he would've believed you...but he would probably have been quite pleased.

Yet those are the hard facts of where we are today.

And the impending arrival of the Queen Elizabeth-class carriers is just the beginning.

Last December, the Prime Minister stood on the deck of HMS Ocean and told the assembled audience that the Royal Navy was central to her vision for Britain to forge a new positive, confident role for our country on the global stage.

The Government has stated – repeatedly – its intention to increase the overall size of the Navy by the 2030s, and now the Type 31e programme is in train to do just that.

So, the vision for the Navy is clear; the equipment is on its way; and the possibilities are growing – what is required now is the sustained focus and effort to reach out and grasp the opportunity.

In short, I cannot remember a time when the Royal Navy has been more relevant to the UK's security challenges, or more important to our global ambitions.

I'm not alone – people are listening – and the real scandal would be if we allowed this precious opportunity to slip through our fingers.

So we mustn't be distracted from our course or dissuaded in our efforts.

We must be guided by the ambition that has been set for the Navy, and judged by our achievements on operations.

I am convinced that if we do these things, and do them well, then we cannot fail.

Thank you.

JNPT Participates in Direct Port Delivery Workshop

JNPT participated in a workshop on "Direct Port Delivery at Indian Ports- Challenges & Opportunities", organized by Bureau of Research on Industry & Economic Fundamentals (BRIEF) in New Delhi on 27th Feb, 2017.